

# Understanding future mode choice intentions of transit riders as a function of past experiences with travel quality.

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## Abstract

This paper aims to empirically investigate the causes for cessation of transit use, with a specific focus on the influence of personal experiences that users have had in the past, on resulting levels of satisfaction, and subsequent behavioral intentions. It builds on a novel data set in which observed, objective measures of travel times are mapped to smartphone-based surveys where participants subjectively assess their travel experience. Descriptive analyses show that out of 687 respondents, 96 (14%) stated that they wanted to decrease their use of public transportation either in the short run or in the long run. 55 of those respondents (8% of the total) named overall reliability as a very influential reason for that decision, and 42 (6% of the total) named crowding as a very influential reason. An integrated choice and latent variable model is developed to explain the influence of satisfaction with operations (travel times) and satisfaction with the travel environment (e.g., crowding or cleanliness) on behavioral intentions. Satisfaction is modeled as a latent variable, and the choice consists of participants' stated desire and intention to continue using public transportation in the future. The model results show how delays, in particular in-vehicle delays but also transfer times and being left behind at stops, contribute to passengers' intentions to cease transit use. Furthermore, a number of critical incidents, i.e., particularly memorable negative experiences such as arriving late at work due to a transit delay, are found to have negative and significant effects on overall satisfaction and on willingness to continue using public transportation in the future. The usefulness of the framework is demonstrated in a set of simulations in which the effect of an in-vehicle delay, of being left behind at a bus stop and of arriving late to work on passengers' willingness to remain transit riders is modeled. This work highlights the value and potential of using new data collection methods to gain insights on complex behavioral processes, and it is intended to form the basis for new modeling tools that transit agencies and practitioners can build on to understand the causes of transit use cessation and the impact of various strategies and service quality improvements to reduce ridership turnover.

## 30 1 Introduction and motivation

31 Public transit is a key element to efficient and sustainable urban transportation, and in the past  
32 decades, numerous public policies have been designed to increase its mode share in urban areas  
33 through subsidies, service expansions, and land-use zoning. Yet, as is noted by Perk, Flynn, and  
34 Volinski (2008), US transit agencies continue to see high levels of ridership turnover; in many  
35 cases, a steady influx of new users into the system is offset by similarly high rates of transit use  
36 cessation. On the individual level, these shifts are not trivial: As is explained by Vij, Carrel,  
37 and Walker (2013), travelers tend to build their lifestyle around the use of certain travel modes,  
38 and decisions between, for instance, an auto-oriented lifestyle and a transit-oriented lifestyle are  
39 relatively stable. In other words, users who quit using a transit system are often unlikely to  
40 return unless a major upgrade to the transit system is made.

41 The fact that little is known about the reasons for which people shift away from transit-  
42 oriented lifestyles is primarily due to a lack of suitable data. Authors have generally identified  
43 changes in lifestyles associated with events such as marriage, or having children, as causes of  
44 transit use cessation. However, Carrel, Halvorsen, and Walker (2013) identified a variety of  
45 negative experiences with service quality (e.g., delays, high crowding levels) as further potential  
46 drivers. This paper aims to quantify the effects of negative experiences on transit users' future  
47 intentions of transit use. It is based on the San Francisco Travel Quality Study data set,  
48 presented in section 3.1, and uses a latent variable choice model to understand the link between  
49 their individual experiences, satisfaction and future intentions.

## 50 2 Literature review

51 There are very few publications that have investigated transit passenger loyalty. The only studies  
52 we are aware of that have done so in a generalizable fashion are by Trépanier, Habib, and  
53 Morency (2012) and Ma et al. (2013). Both made use of automatically collected passenger data  
54 from smart cards, but they did not link the observed usage patterns to riders' experiences with  
55 the service. This paper is concerned with making that link, and with describing the influence of  
56 individual experiences on transit rider satisfaction and on future behavior. The framework laid  
57 out in this paper has several components:

- 58 1. The link between individual experiences with transit service quality and reported levels of  
59 satisfaction on a daily level.
- 60 2. The link between satisfaction on a daily scale and overall satisfaction reported at the end  
61 of an extended period of time.
- 62 3. The link between overall satisfaction and future behavior.

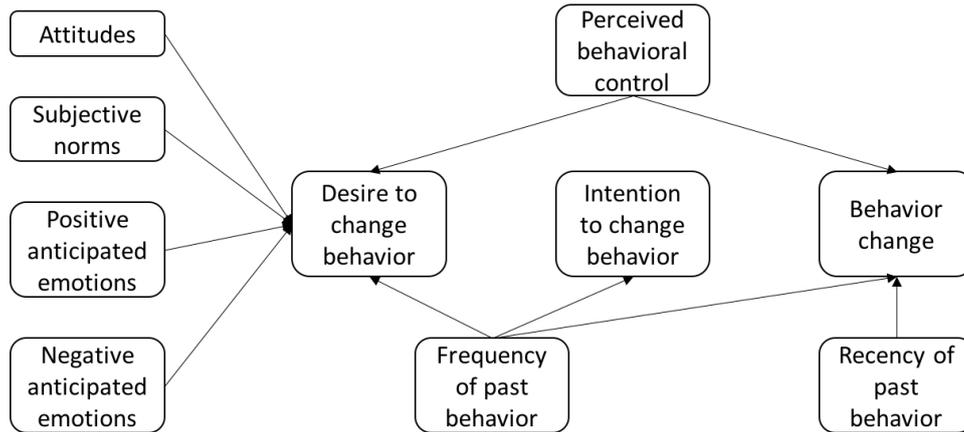
63 The first item was the subject of a previous paper (Carrel et al., 2016) and will be expanded on  
64 in this paper. The pertinent literature is presented in more depth there and is only summarized  
65 in the paragraph below.

66 Satisfaction surveys are most valuable if a link can be made between satisfaction and objective  
67 service quality measures (Davis and Heineke, 1998). So far, this has not been done in transit  
68 satisfaction literature, with the exception of work by Friman and Felleson (2009) and Carrel  
69 et al. (2016). Only in the latter was the link made on an individual rather than an aggregate  
70 level. In fact, customer satisfaction is a function of *personal use experience* (Woodruff, Cadotte,  
71 and Jenkins, 1983; Anderson and Sullivan, 1993), and in transportation, it is generally formed  
72 through multiple repeated experiences over time. To control for memory distortions, the analyst  
73 needs to be knowledgeable of the subject's usage history and needs to limit the time frame  
74 covered by the satisfaction survey (Fredrickson and Kahneman, 1993; Kahneman et al., 2004).

75 In Carrel et al. (2016), several separate ordinal logit models were estimated, linking satisfaction  
76 with individual travel time components to observed travel times. It was found that the disutility  
77 of scheduled in-vehicle travel time was much lower than in-vehicle delay time, and that in-vehicle  
78 delays appear to be strong drivers of passenger dissatisfaction. Under certain circumstances, the  
79 latter might be perceived as more onerous than out-of-vehicle wait time. Furthermore, it was  
80 found that the baseline satisfaction with transit services and subjective well-being on the day of  
81 the survey were important covariates in the measurement of daily satisfaction.

82 The second item is the link between satisfaction on a daily level and satisfaction reported at  
83 the end of an extended period. It is recognized in the marketing literature that satisfaction is  
84 a dynamic phenomenon and can change over time (Mittal, Kumar, and Tsiros, 1999), and that  
85 this change is a function of personal experiences a decision-maker has made with the service or  
86 product in question (Anderson and Sullivan, 1993; Davis and Heineke, 1998). This is consistent  
87 with the findings of Kahneman et al. (1993), who found that subjects' ratings of a repeated  
88 experience were dependent on their history of previous experiences. Bates et al. (2001) extend  
89 this finding to the transportation realm and argue that personal experience is very important  
90 in the context of travel time variability, and that travelers will not choose a route based on  
91 average travel times on that route, but rather on travel times they have experienced in the past  
92 - i.e., their personal travel time distribution. That distribution is updated every time a person  
93 makes a trip, so a person's satisfaction reported at the end of an extended period should be  
94 a combination of their satisfaction at the beginning of that period and their satisfaction with  
95 experiences during the period. Abou-Zeid et al. (2012) based an experimental design aimed at  
96 capturing travelers' subjective well-being before and after a week of transit use on this notion,  
97 though satisfaction with daily experiences was not separately measured. Furthermore, Abou-  
98 Zeid et al. (2012) argue that travelers may be less cognizant of their well-being and satisfaction  
99 when they carry out routine behavior, such as choosing a car for commuting. This is consistent  
100 with findings by Lancken et al. (1994). We propose a further distinction. The effect described by  
101 Abou-Zeid et al. (2012) may be stronger when travel times and service quality are consistent,  
102 and less pronounced when the experienced travel times or other service quality aspects are  
103 variable, since delays or service failures can trigger negative emotions that influence future  
104 decision-making. In public transportation, negative emotions caused by service failures can be  
105 exacerbated by the passengers' feeling of not being in control of their experience (Anable and  
106 Gatersleben, 2005). Therefore, we postulate that even with habitual transit riders, satisfaction  
107 levels can change as a consequence of positive or negative experiences when service quality is  
108 variable. This is supported by work by Friman, Edvardsson, and Gärling (2001), who found a  
109 measurable impact of "critical incidents", i.e., memorable positive or negative experiences, on  
110 customer satisfaction with public transportation reported in a post-study survey.

111 The third item is the link between satisfaction with travel modes and future travel behavior.  
112 With specific regard to public transportation, Pedersen, Friman, and Kristensson (2011) have  
113 investigated the influence of satisfaction on mode choice with a statistical path analysis and found  
114 a positive association between remembered satisfaction and current choices. Satisfaction with  
115 travel modes has also been successfully included in discrete choice models of mode choice (Abou-  
116 Zeid and Ben-Akiva, 2010; Friman et al., 2013). In the application reported on in this paper,  
117 future choices were not directly observed, so to link satisfaction with behavior, an alternative  
118 set of variables was required. These variables were formulated in accordance with the Model  
119 of Goal-Directed Behavior (MGB), a theoretical model of behavior change that is grounded in  
120 psychology and the behavioral sciences. The MGB is a refinement of the widely used Theory of  
121 Planned Behavior (TPB) (Ajzen, 1991). In the TPB, satisfaction is considered part of the set  
122 of attitudes toward the behavior in question. Along with norms and beliefs, attitudes are linked  
123 to a person's intention to carry out a future behavior, which in turn leads to observed behavior.  
124 An example in which the TPB has been applied directly to mode choice is Bamberg, Ajzen,  
125 and Schmidt (2003). The MGB adds two elements to this framework: Anticipated emotions



**Figure 1:** The Model of Goal-Directed Behavior (Perugini and Bagozzi, 2001).

126 and behavioral desire. It postulates that there are three steps to behavior change, as shown  
 127 in figure 1: First, a person develops a desire to change behavior, followed by the formulation  
 128 of an intention to change behavior. Lastly, the person will actually change behavior. The  
 129 development of a behavioral desire and the transition to the two next steps are governed by  
 130 a variety of factors. For more information on the model and influencing factors, see Perugini  
 131 and Bagozzi (2001). A discussion of the difference between behavioral desire and intention can  
 132 be found in Perugini and Bagozzi (2004). The Model of Goal-Directed Behavior was chosen  
 133 over the Theory of Planned Behavior due to the explicit recognition of emotions, as the original  
 134 study design included several questions on travelers’ subjective well-being. Following the MGB,  
 135 the outcome variables covered behavioral intentions as well as desire, in order to capture transit  
 136 users in both stages of the decision-making process and to approximate the (unobserved) future  
 137 choice as closely as possible.

### 138 3 Methodology

#### 139 3.1 Data source

140 The data were collected during the San Francisco Travel Quality Study, a large-scale study of  
 141 transit service quality, which ran from October 21 to December 22, 2013. The design and orga-  
 142 nization of the study is described in detail in Carrel, Sengupta, and Walker (2016); what follows  
 143 is a summary. The study involved an initial total of 856 participants recruited from the general  
 144 public in San Francisco. It focused on usage of the San Francisco Municipal Transportation  
 145 Agency network (commonly called “Muni” in San Francisco; this term is used in the remainder  
 146 of the paper). As an incentive, participants received a free one-month transit pass, valid for un-  
 147 limited travel on the Muni network. Participants were asked to complete an online entry survey,  
 148 in which sociodemographic and mode access information was collected, as well as an exit survey  
 149 at the end of the study. All participants received the entry survey on October 21. Depending  
 150 on when participants received the transit pass, they were divided into two cohorts. Cohort 1  
 151 received the exit survey on December 8; cohort 2 received it on December 22. Response times  
 152 to the surveys varied. After completing the entry survey, participants were asked to download  
 153 a survey app for Android phones. They were instructed to keep location services enabled on  
 154 their phones, and if they did so, the app collected location information from the phone every 30  
 155 seconds. Once per day at a time set by the participants, generally in the evenings, they received  
 156 a survey prompt on their phones asking them whether they had used transit on that day. If they  
 157 responded yes, they were presented with a survey on their phone (hereafter called “daily mobile  
 158 survey”) in which they were asked to rate their satisfaction with the transit service they had

159 experienced that day. Participants were asked to use Muni on at least five days during the study  
160 period and fill out the corresponding daily mobile surveys. The time window for responding  
161 to the daily mobile surveys was between October 27 and December 1 for cohort 1 and between  
162 October 27 and December 15 for cohort 2. Since the daily mobile surveys were filled out only  
163 once per day, they referred to all transit trips made by the participant on that day, regardless  
164 of the number.

165 This paper focuses on the link between experienced travel times, satisfaction, and future  
166 transit use. The analysis builds on the following data collected during the study:

167 • Satisfaction with transit services: The online entry and exit surveys measured satisfac-  
168 tion with nine variables, each on a five-point Likert scale from 'very dissatisfied' to 'very  
169 satisfied': Overall reliability, in-vehicle travel time, wait time at the origin stop, transfer  
170 time (if applicable), crowding, cleanliness, safety, pleasantness of other passengers, and  
171 the accuracy of real-time information. The prompt in these surveys asked respondents to  
172 rate their overall satisfaction with Muni services. In the daily mobile surveys, respondents  
173 were asked to rate their satisfaction with the same nine variables, but only with respect to  
174 the transit service they had experienced that day. An exploratory factor analysis on the  
175 results confirmed that there were strong correlations within two groups of variables: The  
176 first four can be summarized as satisfaction with operations, whereas the following four  
177 can be thought of as satisfaction with the travel environment.

178 • Experienced travel times: During the study, the vehicle locations of all transit vehicles  
179 throughout the city were continuously recorded. The phone location data from the par-  
180 ticipants were then matched to the transit vehicle location data to automatically iden-  
181 tify whether the participant had used transit on that day and to extract wait times,  
182 in-vehicle travel times and transfer times. The measured travel times were then compared  
183 to timetable information to identify deviations from the timetable. This methodology pro-  
184 vided objective measurements of the transit travel times and delays experienced by the  
185 participants. An in-depth description of the methodology can be found in Carrel et al.  
186 (2015). For the purposes of the model presented in this paper, since the satisfaction surveys  
187 concerned an entire day, participants' travel times were aggregated on a daily level.

188 • Future transit use: In the entry and the exit surveys, the participants were asked a set of  
189 questions regarding their future transit use. In accordance with the MGB, they were asked  
190 about their behavioral intentions and their behavioral desires, with the following question  
191 prompts:

192 – Question 1: "In 2014, do you intend to use [Muni] more or less than you do now, or  
193 the same way as you do now?"

194 – Question 2: "Ideally (regardless of whether you intend to do so), do you want to be  
195 able to travel in San Francisco by [Muni] more or less than you do now, or about the  
196 same way as you do now?"

197 After the entry survey had been distributed, it became apparent that the formulation  
198 of these questions was not optimal. Some respondents were confused by the difference  
199 between behavioral intention and desire, and others stated that they did not know in  
200 advance what their mode choices during an entire year would be. Therefore, five additional  
201 questions were added in the exit survey:

202 – Question 3: "Compared to how often you used Muni in the month *before* the study,  
203 you anticipate using Muni in January...". Responses were on an 8-point Likert scale  
204 from "not at all anymore" to "much more". (This measured short-term intention  
205 compared to before the study)

- 206 – Question 4: “Compared to how often you used Muni *during* the study, you anticipate  
207 using Muni in January... ”. Responses were on an 8-point Likert scale from “not at  
208 all anymore” to “much more”. (Short-term intention compared to during the study)
- 209 – Question 5: “Compared to how often you used Muni during the study, you would  
210 prefer to use Muni in January...”. Responses were on an 8-point Likert scale from  
211 “not at all anymore” to “much more”. (Short-term desire)
- 212 – Question 6: “As soon as my circumstances permit, I would like to use public trans-  
213 portation more”. Responses were on a 5-point Likert scale from “strongly disagree”  
214 to “strongly agree”. (Long-term desire)
- 215 – Question 7: “As soon as my circumstances permit, I would like to use public trans-  
216 portation less”. Responses were on a 5-point Likert scale from “strongly disagree” to  
217 “strongly agree”. (Long-term desire)

218 The five added questions incorporate three changes: First, the time frame for the intention  
219 questions was shortened from one year to one month, since it was assumed that participants  
220 would have a clearer sense of their mode use in the month following the study. Second,  
221 the word “intend” was removed, and instead, participants were simply asked how they  
222 were going to travel in January. Third, the cumbersome formulation “...do you want to  
223 be able to...”, which was the original measure for desire, was replaced with “...would you  
224 prefer to...”. After the exit survey was distributed, no emails were received asking for  
225 clarification on these questions, suggesting they were better understood than the original  
226 set. Participants were also presented with a list of possible reasons for their response to  
227 question 5 and were asked to rate the level of influence of every item on their behavioral  
228 desire. A descriptive analysis of the results is provided in section 4. Lastly, it should  
229 be noted that the question on short-term desire was only asked in comparison with the  
230 respondents’ transit use during the study, but not in comparison with their transit use  
231 before the study. This was an unfortunate oversight on the part of the survey designer.

232 The questions on future transit use were intended as the set of outcome variables. In the  
233 original survey design, it was planned to use questions 1 and 2 to measure changes in behavioral  
234 desire and intentions during the study. The responses to the entry survey would have provided  
235 a baseline. When questions 3 through 5 were added, it was no longer possible to measure  
236 a baseline, so instead, they were formulated as comparisons such that the baseline was self-  
237 reported. The explicit distinction between behavioral desire and intention was introduced in  
238 the surveys to ensure consistency with the MGB. In total, the data set used for developing the  
239 model presented here included 449 respondents who had filled out the entry and exit surveys,  
240 and from whom at least one daily mobile survey response and relevant travel time data was  
241 recorded. More information on the characteristics of the study population can be found in  
242 Carrel, Sengupta, and Walker (2016).

### 243 3.2 Satisfaction response patterns

244 Before introducing the model, we will first consider an interesting observation with respect to  
245 the satisfaction reported in the exit survey. All participants were asked to complete the online  
246 exit survey, but in addition to that, an optional mobile exit survey was also distributed. Its  
247 formatting was identical to the daily mobile surveys, with the exception that the survey prompts  
248 asked respondents to indicate their satisfaction with their overall Muni experience during the  
249 study. Participants were asked to fill out the mobile exit survey in addition to the online exit  
250 survey, but it was made clear that that was not mandatory. The 5-point response scales in the  
251 daily mobile surveys were labeled only at the maximum and minimum with a frowny and a smiley  
252 face due to space constraints, where as the scale in the online survey was labeled with words  
253 since the online survey engine did not allow graphical labels. A distinct difference was noticed

254 between users' responses with respect to their daily satisfaction and their overall satisfaction  
255 in the online and mobile exit surveys. In figure 2c, the distributions of responses to the nine  
256 satisfaction items in the daily mobile survey are shown. It should be noted that this sample  
257 includes multiple responses per participant, and no correction has been made to account for  
258 correlation between responses from the same person. For each item, the red colored bar shows  
259 the proportion of "very dissatisfied" responses and the dark green bar shows the proportion of  
260 "very satisfied" responses, with the remaining bars showing the responses in between. Figures 2a  
261 and 2b show the distributions for the online exit survey and the mobile exit survey, respectively.  
262 These samples include only one observation per participant.

263 Whereas users were willing to state that they were "very satisfied" with their daily experiences  
264 on public transportation, it can be seen that:

- 265 • Participants were less willing to state that they were "very satisfied" in the exit surveys
- 266 • This effect was more pronounced in the online exit survey than in the mobile exit survey.

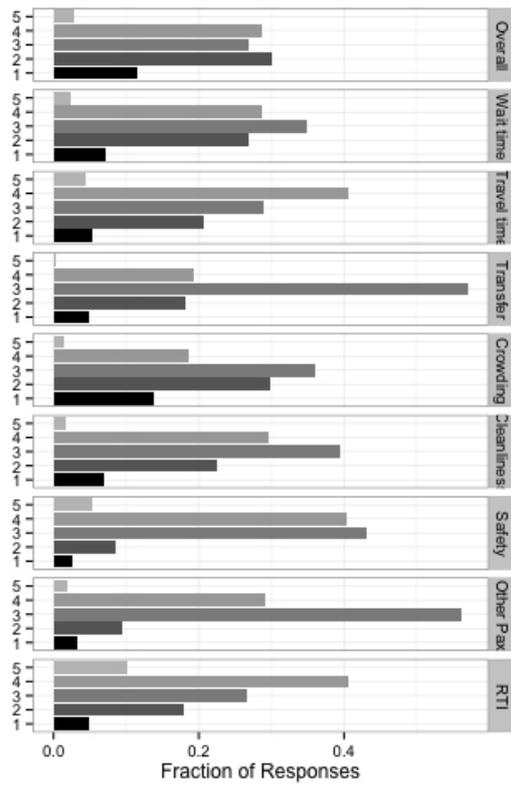
267 The sample size for the mobile exit survey was smaller than the online exit survey since the  
268 former was optional, but all participants who took the mobile exit survey also took the online  
269 exit survey. We propose four possible reasons for these discrepancies:

- 270 1. The service quality experienced by study participants between the end of the daily survey  
271 prompts and the time they filled out the exit surveys was markedly worse than the service  
272 quality on the days for which daily surveys were filled out. While possible, this explanation  
273 is not plausible.
- 274 2. The different time frames to which the questions are referring to: when asked about their  
275 overall satisfaction, participants may recall negative events that occurred before the study  
276 period.
- 277 3. The different presentation of the questions, i.e., the fact that the labels differed between  
278 the mobile and the online survey versions. While this may account for some of the dif-  
279 ferences between the online and the daily mobile survey responses, the fact that the exit  
280 mobile survey response patterns also differ from the daily mobile survey response patterns  
281 indicates that this cannot be the only factor at play.
- 282 4. The different environments in which the surveys may have been filled out. It is more likely  
283 that the online survey was taken by people at home or at the office, whereas the daily  
284 mobile survey may have been taken anywhere.

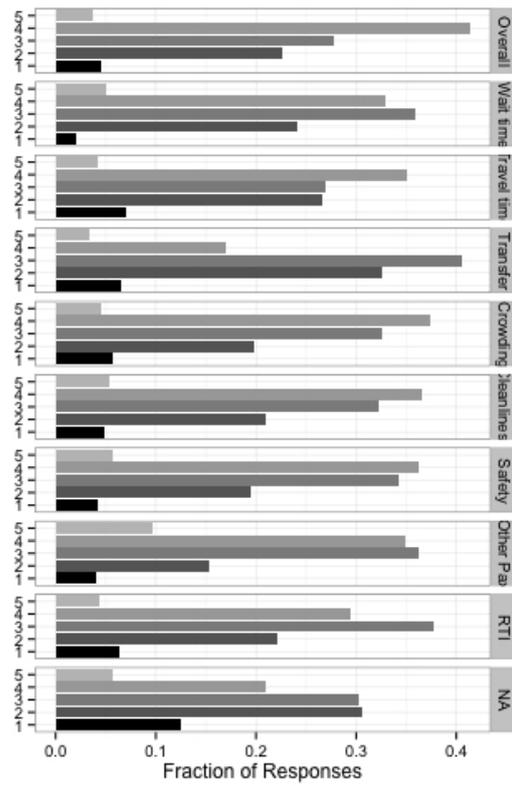
285 The definitive reason for this discrepancy cannot be elicited without further investigation. Until  
286 that is possible, researchers designing future studies should be aware that the medium through  
287 which the survey is delivered (in this case, smartphone vs. online survey engine) can have  
288 an effect on the response patterns. The fact that the "very satisfied" category in the online  
289 exit survey had very few responses would have introduced nonlinearity in the latent variable  
290 measurement model and caused estimation problems since the measurement equations assume  
291 a linear relationship between the latent variable and the indicator variables. To avoid these  
292 problems, the satisfaction ratings for the online exit survey were re-scaled to a four-point scale  
293 where "satisfied" and "very satisfied" were included in one category.

### 294 3.3 Model development

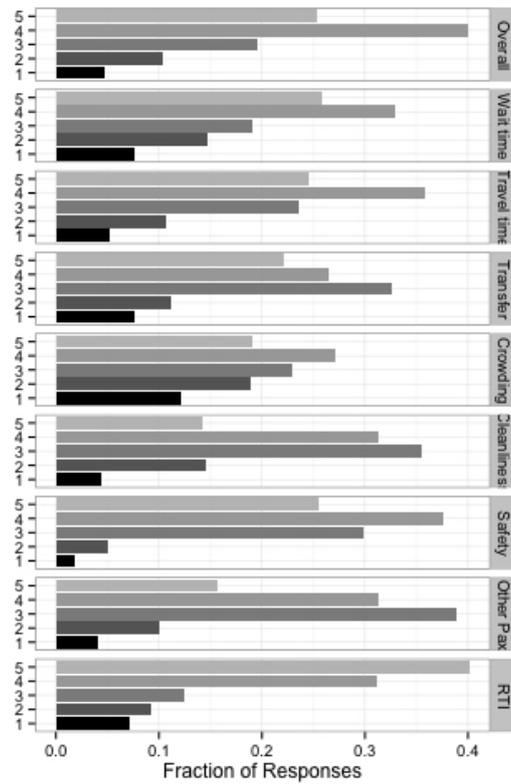
295 Carrel et al. (2016) described the link between experiences and satisfaction in a static context  
296 and considering the individual travel time components separately. This paper extends that  
297 work in several ways and embeds it in a broader modeling framework. The primary purpose  
298 is to link personal experiences to future behavior via the intermediate construct of satisfaction.



(a) Online exit survey ( $N = 482$ )



(b) Mobile exit survey ( $N = 353$ )



(c) Mobile survey ( $N = 6846$ )

Figure 2: Distribution of survey responses.

299 In this case, the overall satisfaction with travel times and operations was of interest, and not  
 300 the satisfaction with the individual travel time components. Following the exploratory factor  
 301 analysis described in section 3.1, we assume that there are two underlying and unobserved  
 302 latent satisfaction variables - satisfaction with operations and with the travel environment.  
 303 The observed variables, i.e., the recorded responses, are indicators of that underlying latent  
 304 variable. To make the links between satisfaction in the entry survey, experiences during the  
 305 study, reported daily satisfaction, satisfaction in the exit survey and future mode choice behavior,  
 306 a latent variable choice model (Walker, 2001) was developed, as shown in figure 3. In the figure,  
 307 ellipses denote latent variables, rectangles denote observed variables, and the arrows show the  
 308 directionality of effects being modeled.

309 The latent entry and exit satisfaction are shown as “entry satisfaction with operations” and  
 310 “exit satisfaction with operations” with the respective indicator variables  $I_1$  through  $I_6$ . The  
 311 indicator variables were the reported satisfactions with the in-vehicle travel time, wait time and  
 312 overall reliability. The daily satisfaction was modeled using the same latent variable constructs;  
 313 those are shown as  $d_1$  through  $d_r$ . The indicator variables for the daily satisfaction are omit-  
 314 ted in the figure due to space limitation, but every daily satisfaction item had four indicator  
 315 variables which were the aforementioned three satisfaction measurements plus satisfaction with  
 316 transfer time. There were five variables for daily satisfaction: the four most recent responses  
 317 for which travel time data were available, labeled  $d_1$  through  $d_4$ , plus a fifth variable including  
 318 the average of all remaining daily observations, labeled  $d_r$ . This structure was chosen since  
 319 there were variable numbers of responses per participant. Every participant with at least one  
 320 daily mobile survey response was included in this data set. The structural model for satisfaction  
 321 with operations reflects the temporal dependencies between the individual surveys: The daily  
 322 satisfaction ratings are influenced by satisfaction reported in the entry survey as well as by  
 323 travel times experienced on that day and by the user’s general feeling on that day. The daily  
 324 responses in turn feed into the satisfaction reported in the exit survey. The assumption is made  
 325 that the exit satisfaction depends on the entry satisfaction only by way of the daily satisfaction.  
 326 All coefficients relating the daily latent satisfaction variables,  $d_1$  through  $d_4$  and  $d_r$ , to the exit  
 327 satisfaction are constrained to be the same. The coefficients of the measurement equations of  
 328  $d_1$  through  $d_4$  are also constrained to be the same, but the coefficients for the measurement  
 329 equation of  $d_r$  are allowed to differ to reflect the fact that  $d_r$  is averaged over a number of days.  
 330 In addition to satisfaction with operations, the exit satisfaction with the travel environment is  
 331 included as a separate latent variable, labeled “exit satisfaction with environment”. The indica-  
 332 tor variables for the latter are the reported satisfaction with crowding, cleanliness, safety and  
 333 other passengers in the exit survey. No objective measurements were available for the travel  
 334 environment. Both latent variables feed into the utility for the choice model.

335 In addition, several variables on negative critical incidents during the study which were self-  
 336 reported in the exit survey were included as explanatory variables affecting the exit satisfaction  
 337 directly. These were:

- 338 • The number of times a participant arrived late at work or school (“Late arrival at work”).
- 339 • The number of times a participant arrived late at a leisure activity (“Late arrival at  
 340 leisure”).
- 341 • The number of times a participant reported that he or she wanted to use Muni but was  
 342 not able to because of a delay on the system (“Could not travel due to delay”).
- 343 • The number of times a participant was left behind at a stop because the vehicle was full  
 344 (“Left-behind”).

345 In figure 3, the Greek letters denote groups of coefficients corresponding to the notation in table  
 346 1. Different letters are assigned to different groups of coefficients to improve readability of the  
 347 model.

348 As explained at the beginning of this section, the original outcome variables on behavioral  
349 intention and desire proved to be problematic. Nonetheless, the exploratory data analysis and  
350 first model specifications used the responses to those questions. Since they were asked both in  
351 the entry and the exit survey, they would have provided a more objective measure of changes  
352 in participants’ intended/desired future behavior. Unfortunately, we found that the data for  
353 these two questions contained a lot of noise and showed little correlation, both between the  
354 entry and exit responses and between the responses and other variables. Therefore, three of  
355 the alternative variables that had been added in the exit survey were used: Questions 3, 5,  
356 and 6. These three variables served as (imperfect) indicators of the latent choice that was of  
357 interest but that could not be observed (Bollen, 2014): Whether or not a person was going to  
358 use public transportation less in the future. Though the responses were recorded on five-point  
359 Likert scales, the indicator variables were reduced to a binary choice between desiring/intending  
360 to use Muni less and desiring/intending to use it the same or more. This was done to reduce  
361 model complexity.

362 Question 3 contains a self-reported baseline and was formulated to ask the respondent about  
363 differences between pre-study transit use and post-study transit use. It can therefore be consid-  
364 ered a reasonable replacement for question 1. In the figure, it is labeled as “change in intentions”.  
365 Question 5 also contains a baseline, though it is with respect to transit use during the study  
366 rather than before. However, as 93% of all survey respondents used Muni more than 2 days per  
367 week before the study (see Carrel, Sengupta, and Walker (2016) for details), negative responses  
368 such as “[I will] not use Muni at all anymore” or “[I will] use Muni much less” can nonetheless be  
369 seen as indicative of decreases compared to the pre-study baseline. Although the different base-  
370 lines may reduce correlations between the two variables, it was decided that this was outweighed  
371 by the ability to have indicators for both short-term intention and desire. Question 6, on the  
372 other hand, was formulated as a statement with which respondents could disagree or agree. This  
373 did not require them to make a comparison with a baseline, which had the advantage that even if  
374 respondents did not know exactly how much they would use transit in the far future, they could  
375 express a general sentiment. Questions 4 and 7 were not included due to the strong similarity  
376 to questions 3 and 6.

377 The model specification assumes a set of causal relationships as shown by the arrows in  
378 figure 3. Most importantly, it assumes that the participants’ desire and intention to stop using  
379 transit is primarily a function of their satisfaction with transit services reported in the exit  
380 survey, which in turn depends on the quality of transit service experienced during the study and  
381 their reported satisfaction during the study. Their sociodemographic characteristics and entry  
382 satisfaction influence the satisfaction reported during the study, but not the exit satisfaction  
383 directly. In other words, it is assumed that experiences during the study were significantly more  
384 important to participants’ behavioral intentions and desires than experiences before the study,  
385 such that any direct influence of the latter on the latent choice can be disregarded. In addition,  
386 because participants were not required to fill out a daily mobile survey after every day on which  
387 they used Muni (as long as they submitted the minimum number), the estimation results can  
388 only be interpreted properly if it is assumed that the experiences reported through the daily  
389 mobile surveys are representative of the participants’ average experiences during the study. We  
390 recognize that these are limitations of the model and the data, as is further discussed in section  
391 3.4.

392 In what follows, the model specification is presented. The interpretation of all coefficients used  
393 in the model specification is shown in table 1. The structural equation for the entry satisfaction  
394 with operations was:

$$Sat_{entry,ops} = \gamma_{entrymean\_ops} + \eta_{entry} \cdot \omega_{entry} \quad (1)$$

395 The structural equation for the daily satisfaction with operations (denoted  $d_i$  in figure 3) was:

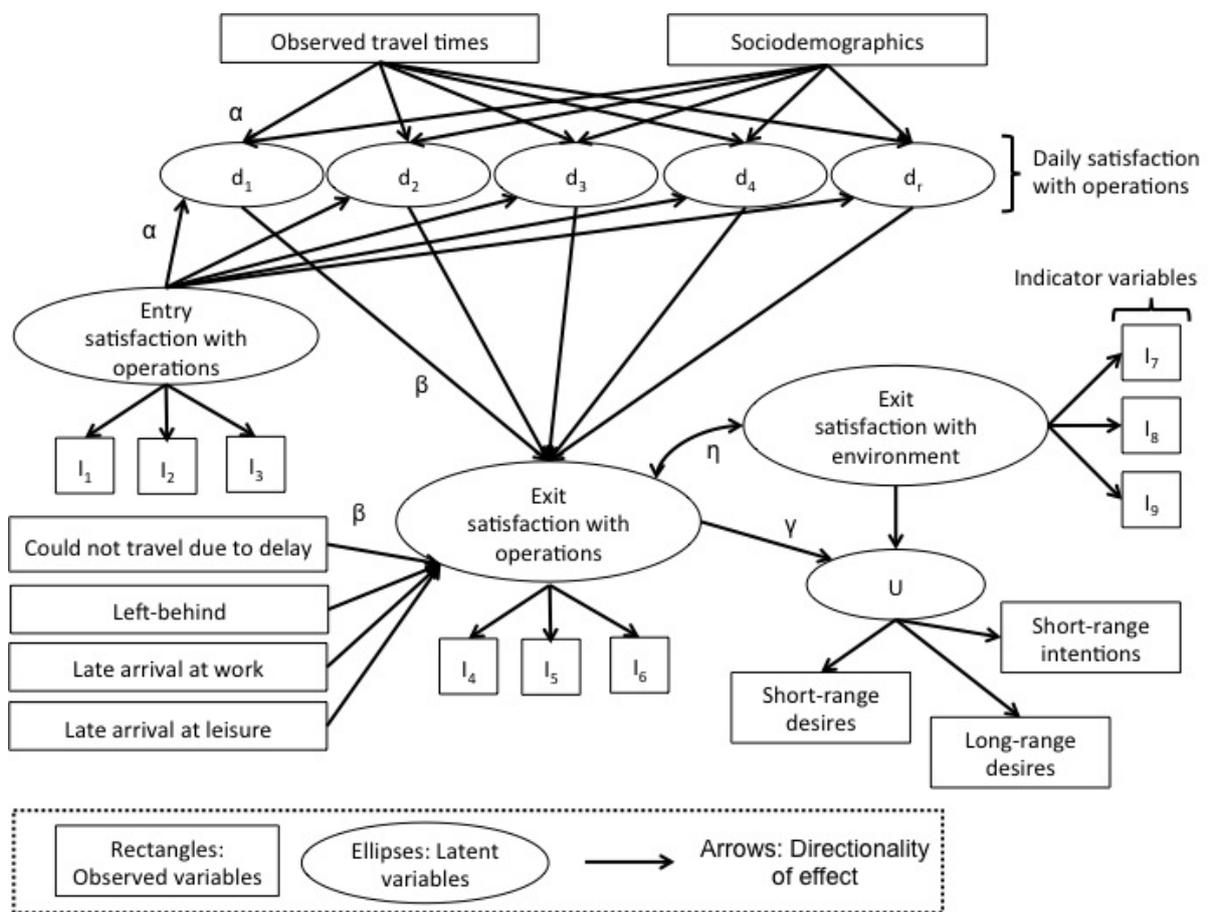


Figure 3: Model structure.

$$\begin{aligned}
Sat_{daily,ops} = & \alpha_{age} \cdot age + \alpha_{income} \cdot income + \alpha_{unknownincome} \cdot unknown\_income + \alpha_{longuser} \\
& \cdot longuser + \alpha_{entrysat} \cdot Sat_{entry,ops} + \alpha_{mood} \cdot mood + \alpha_{ivtt} \cdot ivtt + \alpha_{early} \cdot early \\
& + \alpha_{delay} \cdot delay + \alpha_{waitover5} \cdot waitover5 + \alpha_{waitunder5} \cdot waitunder5 + \alpha_{nowait} \\
& \cdot no\_wait + \alpha_{transfertime} \cdot transfer + \alpha_{unobservedtransfer} \cdot unobserved\_transfer \\
& + \alpha_{notransfer} \cdot no\_transfer + \alpha_{leftbehind} \cdot left\_behind + \eta_{daily} \cdot \omega_{daily}
\end{aligned} \tag{2}$$

396 The structural equation for the exit satisfaction with operations was:

$$\begin{aligned}
Sat_{exit,ops} = & \sum (\beta_{dailysat} \cdot Sat_{daily,ops}) + \beta_{leftbehind\_1\_9} \cdot leftbehind\_1\_9 \\
& + \beta_{leftbehind\_10} \cdot leftbehind\_10 + \beta_{latework} \cdot latework + \beta_{lateleisure} \\
& \cdot lateleisure + \beta_{notravel} \cdot notravel + \eta_{exitops} \cdot \omega_{exitops} + \eta_{errorcorr} \cdot \omega_{errorcorr}
\end{aligned} \tag{3}$$

397 The summation term above is the summation over all latent daily satisfaction variables. The  
398 structural equation for the exit satisfaction with operations was:

$$Sat_{exit,env} = \eta_{exitenv} \cdot \omega_{exitenv} + \eta_{errorcorr} \cdot \omega_{errorcorr} \tag{4}$$

399 And finally, the choice model was:

$$\begin{aligned}
V = & (\mu_{shortint} + \mu_{shortdes} + \mu_{longdes}) \\
& \cdot (ASC_{shortint} + ASC_{shortdes} + ASC_{longdes} + \gamma_{ops} \cdot Sat_{exit,ops} + \gamma_{env} \cdot Sat_{exit,env})
\end{aligned} \tag{5}$$

400 The  $\mu$  and alternative-specific constant (ASC) terms above are specified such that they only  
401 enter into the equation if the choice being modeled relates to the respective outcome variable,  
402 and they are zero otherwise. The measurement equations all had the same functional form. For  
403 example, the conditional probability for the indicator “satisfaction with in-vehicle travel time”  
404 (IVTTSat\_entry) of the entry satisfaction with operations is:

$$\begin{aligned}
P(IVTTSat_{entry}|I_{IVTT}, \delta_{IVTT,entry}, \lambda_{IVTT,entry}) = & \frac{1}{\sigma_{IVTT,entry}} \\
\cdot \Phi \left( \frac{(IVTTSat_{entry} - \delta_{IVTT,entry} - \lambda_{IVTT,entry} \cdot I_{IVTT})}{\sigma_{IVTT,entry}} \right)
\end{aligned} \tag{6}$$

Coefficient	Meaning
$\eta_{entry}$	Error term (entry survey satisfaction with operations)
$\alpha_{age}$	Age (in year brackets)
$\alpha_{income}$	Income (10,000 USD brackets)
$\alpha_{unknownincome}$	Unknown income (Binary)
$\alpha_{longuser}$	Long-time user (Binary: System user > 2 years)
$\alpha_{entrysat}$	Entry satisfaction with operations (4 pt. Likert)
$\alpha_{mood}$	General mood (5 pt. Likert)
$\alpha_{ivtt}$	In-vehicle travel time (Minutes)
$\alpha_{early}$	Early arrival at destination stop (Minutes)
$\alpha_{delay}$	Late arrival at destination stop (Minutes)
$\alpha_{waitover5}$	Wait time greater than 5 minutes
$\alpha_{waitunder5}$	Wait time less than or equal to 5 minutes
$\alpha_{nowait}$	No wait time inferred from location data (Binary)
$\alpha_{transfertime}$	Transfer time (Minutes)
$\alpha_{notransfer}$	No transfer inferred from location data (Binary)
$\alpha_{leftbehind}$	Denied boardings (Inferred from location data)
<i>Continued on next page</i>	

Coefficient	Meaning
$\alpha_{unobservedtransfer}$	Transfer reported but not observed in location data (Binary)
$\eta_{daily}$	Error term (daily mobile satisfaction with operations)
$\beta_{dailysat}$	Daily satisfaction with operations (5 pt. Likert)
$\beta_{leftbehind\_1\_9}$	Between 1 and 9 denied boardings (Self-reported)
$\beta_{leftbehind\_10}$	10 or more denied boardings (Self-reported)
$\beta_{latework}$	Arrived late at work or school (Self-reported)
$\beta_{lateleisure}$	Arrived late at a leisure activity (Self-reported)
$\beta_{notravel}$	Wanted to use Muni but could not due to delay (Self-reported)
$\eta_{exitops}$	Error term (exit survey satisfaction with operations)
$\eta_{errorcorr}$	Error term correlation
$\eta_{exitenv}$	Error term (exit survey satisfaction with the travel environment)
$ASC_{shortint}$	ASC intended Muni use short-term
$ASC_{shortdes}$	ASC desired Muni use short-term
$ASC_{longdes}$	ASC desired Muni use long-term
$\gamma_{env}$	Coefficient for exit satisfaction with the travel environment
$\gamma_{ops}$	Coefficient for exit satisfaction with operations
$\mu_{shortint}$	Scale parameter intended Muni use short-term
$\mu_{shortdes}$	Scale parameter desired Muni use short-term
$\mu_{longdes}$	Scale parameter desired Muni use long-term

**Table 1:** List of coefficients of the structural equations.

### 405 3.4 Limitations

406 The model is subject to a few limitations which are discussed here. First, the choice indicator  
407 variables were only measured in the exit survey. Two of the three indicator variables referred to  
408 self-reported baselines, one of which was relative to the traveler’s behavior prior to the study and  
409 one of which was relative to behavior during the study. The three indicators covered different  
410 time scales and different stages of the decision-making process. This design was inspired by the  
411 MGB, a behavioral theory that is a theoretical model, in the hopes of developing indicators that  
412 were as correlated as possible with the future outcome. Nonetheless, the model cannot deter-  
413 mine whether there is a causal relationship between the events during the study, the indicator  
414 variables, and the choice. The assumptions stated in section 3.3 are necessary to interpret the  
415 correlation observed in the data as a causal relationship, but any interpretation of the results  
416 should be done with this caveat in mind.

417 The uncertainty regarding whether the observed correlation truly represents causality could  
418 have been reduced by a control group. Even though a control group was not available, the  
419 assumption that other, external influences on the choice (aside from experiences with service  
420 quality) could largely be ignored still appears reasonable for several reasons: The study covered  
421 less than two months, and it was carried out in San Francisco, where winter weather is relatively  
422 stable and temperate. We are not aware of any notable events during the study that could have  
423 impacted transit use. Participants were asked about major lifestyle changes or moving plans,  
424 and those factors were controlled for. Finally, as will be shown in the results, the estimated  
425 coefficients were statistically significant.

426 The model estimation was done via maximum likelihood procedure. If the model were mis-  
427 specified, i.e., if it omitted variables relevant to the choice or if the causal relationships were  
428 incorrect, this would lead to biases in the coefficient estimates, though it is not possible to

429 quantify any potential biases, as this would require knowledge of the true model (Bollen et al.,  
430 2007). In a latent variable model, structural misspecification in one part of the model can cause  
431 biased coefficient estimates in correctly specified parts of the model as well. Furthermore, a  
432 misspecification would also impact the efficiency of the estimation technique and the accuracy  
433 of the hypothesis tests.

434 A second limitation is that the coefficients of the structural model relating the daily satisfaction  
435 to the exit satisfaction needed to be constrained to be equal, due to estimation difficulties if they  
436 were unconstrained. As a consequence, all daily satisfaction ratings were weighted equally. One  
437 possible cause is that participants' satisfaction was not measured at the same times with respect  
438 to the time of the exit survey, as they were only required to give five responses over the course  
439 of the study. By specifying separate coefficients for each of the past satisfaction ratings, it was  
440 hoped that a time dependency would be observable, for example, that the most recent experience  
441 would have a stronger influence than more distant experiences. The failure to observe such a  
442 time dependency in this model does not mean it is not present, but is more likely due to the  
443 data limitations. In future research, satisfaction should be measured at the same time intervals  
444 between the daily mobile surveys and the exit surveys for all participants, and the model should  
445 be re-estimated with those data to discover potential time dependencies. In addition, if it is  
446 possible to sample satisfaction for all participants on consecutive days, the data would allow the  
447 observation of serial dependency between measurements of different days.

## 448 4 Results

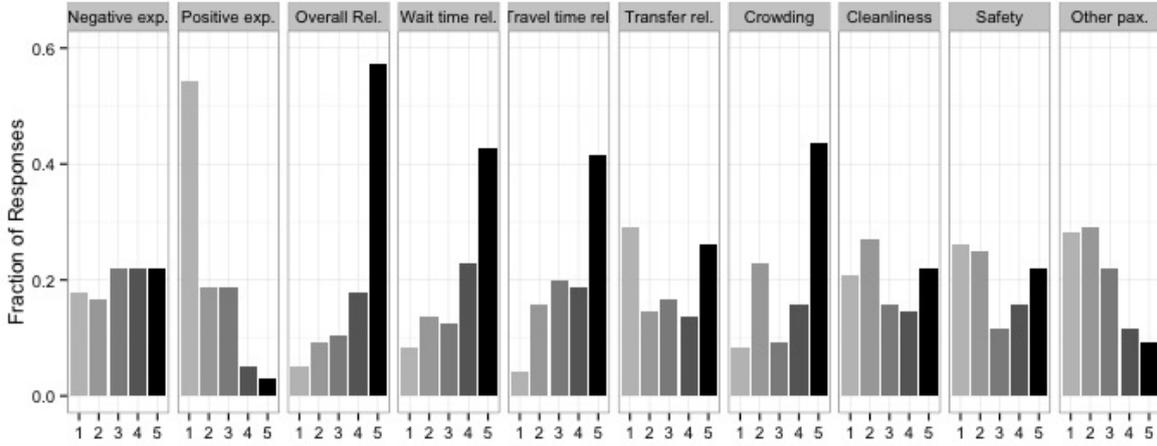
### 449 4.1 Descriptive analysis

450 Table 2 shows a cross-tabulation of the responses to two questions: "Would you prefer to use  
451 Muni less/the same/more in January 2014" and "As soon as my circumstances permit, I would  
452 like to use public transportation less" (responses to the latter were levels of agreement). Out  
453 of the 687 participants who filled out the exit survey, 187 stated that they would prefer to use  
454 public transportation less in January, and they were subsequently asked for the reasons for that  
455 statement. Out of those 187, 96 also agreed with the statement that they would like to use  
456 public transportation less as soon as their circumstances permitted. Figure 4 shows the stated  
457 reasons on a scale from "not at all influential" (1) to "very influential" (5). It can be seen that  
458 only 17 out of the 96 participants stated that negative experiences during the study did not  
459 influence their desire to reduce their use of transit, and 16 said such experiences were slightly  
460 influential. The remaining 63 were split evenly between "somewhat influential", "moderately  
461 influential" and "very influential". Among the specific reasons mentioned, the most important  
462 ones were overall unreliability, crowding levels, wait time unreliability and unreliability of in-  
463 vehicle travel times. Unreliability of transfer times was mentioned less frequently, but that was  
464 in part due to the fact that not all participants transferred. Unreliability and crowding levels are  
465 of course linked due to bus bunching (Daganzo, 1997). It can also be seen that out of the other  
466 environmental variables, cleanliness, safety, comfort, the friendliness and competence of staff and  
467 the pleasantness of other passengers were reported to be much less influential than crowding.  
468 Travel times and service frequencies when there are no delays were asked about separately, and  
469 as can be seen, were reported to be less influential by participants than travel time reliability  
470 variables. Lastly, the least influential variables were related to the cost of travel and the fare  
471 payment system.

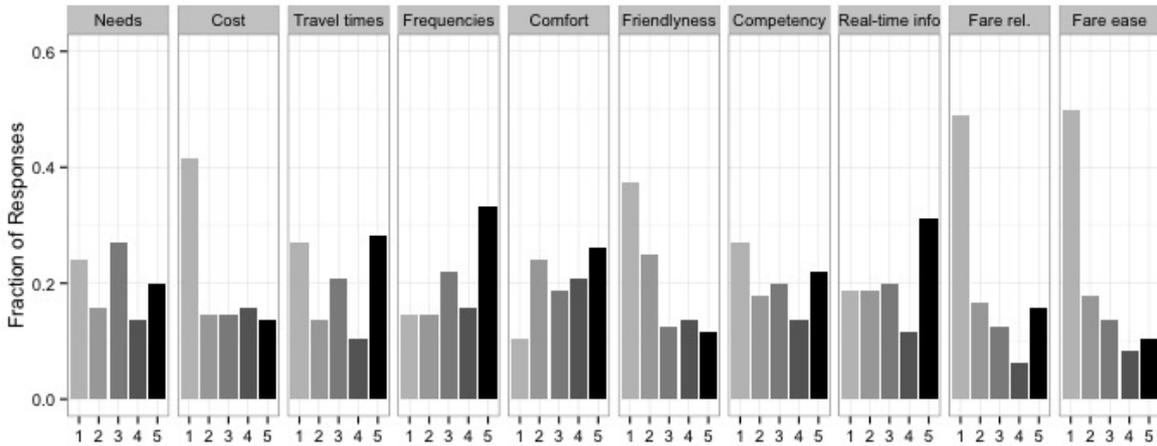
472 For participants who responded to the question "Compared to how much you used Muni  
473 during the study, you anticipate using Muni in January..." either by saying that they were  
474 going to increase or decrease their use of Muni, a follow-up question was asked regarding their  
475 anticipated mode shifts. Participants who said they anticipated decreasing their Muni use  
476 were asked what modes they were going to shift their trips to, and participants who said they

		In January, I would like to use transit...			Sum
		less	the same	more	
“As soon as my circumstances permit, I want to use transit less”	Agree	96	81	13	190
	Neutral	42	80	32	154
	Disagree	49	210	84	343
	Sum	187	371	129	687

**Table 2:** Cross-tabulation of two questions regarding cessation of transit use.

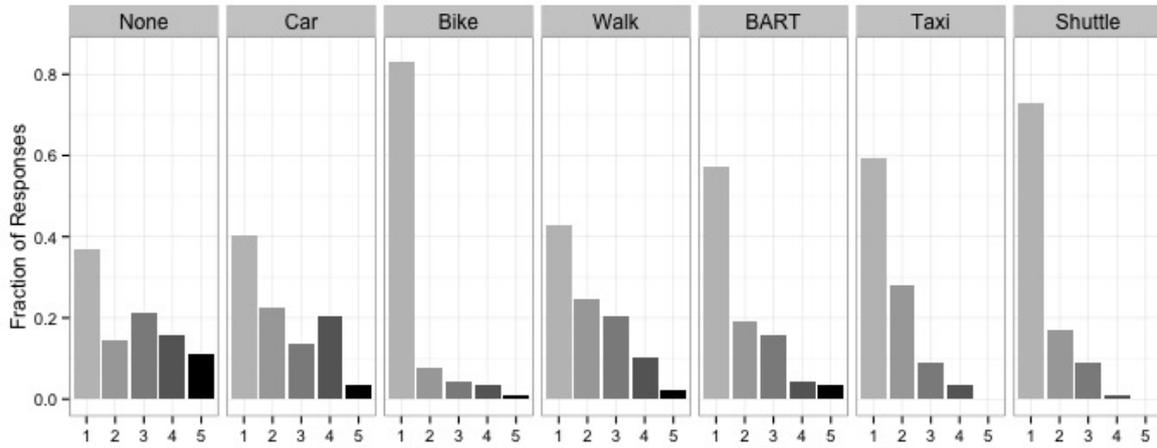


(a) In order from left to right: Negative experiences during the study, positive experiences during the study, overall reliability, wait time reliability, travel time reliability, transfer time reliability, crowding, cleanliness, safety, pleasantness of other passengers.

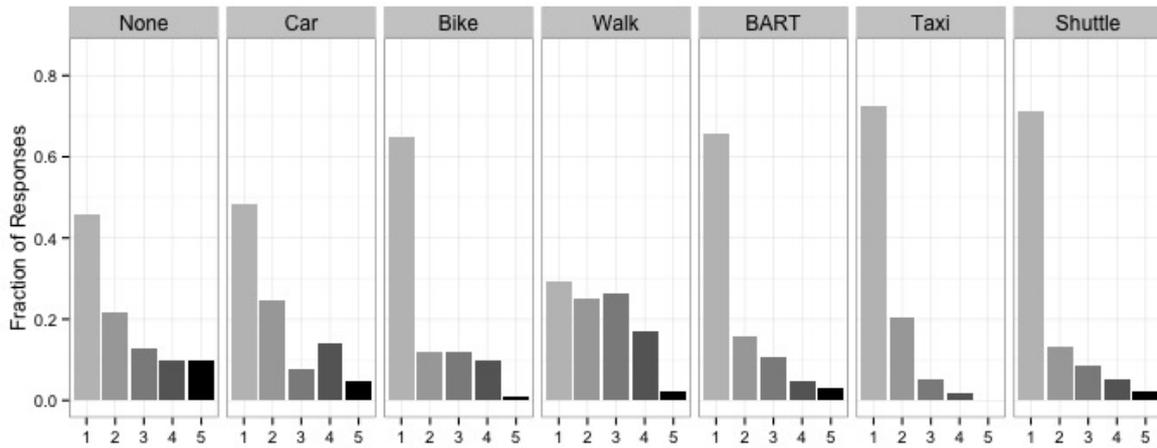


(b) In order from left to right: Ability of Muni to meet daily travel needs, cost, on-board travel times when there are no delays, frequencies of service, comfort, friendliness of staff, competence of staff, accuracy of real-time information, reliability of fare payment system, ease of use of fare payment system.

**Figure 4:** Stated reasons for wanting to use transit less or not at all anymore



**Figure 5:** Decrease in Muni use: Travel modes substituted for Muni trips. (1 - applies to none of the trips, 5 - applies to all trips.)



**Figure 6:** Increase in Muni use: Travel modes substituted with Muni trips. (1 - applies to none of the trips, 5 - applies to all trips.)

477 anticipated increasing their Muni use where asked what modes they were shifting their trips  
 478 from. The results are shown in figures 5 and 6. “None” refers to trips that the participant did  
 479 not make before or would cease making when the shift to or from Muni occurred. It can be  
 480 seen that increased Muni use drew mostly from walk trips, followed by trips that were not made  
 481 before and auto trips. On the other hand, people who decreased their Muni use primarily either  
 482 ceased making those trips, began using the automobile or walking.

## 483 4.2 Modeling results

484 The parameters of the structural model are explained in table 1. The estimation results for  
 485 the structural model are found in table 3, and the estimation results for the measurement  
 486 models are in table 5 in the appendix. Based on a mix of theoretical considerations regarding  
 487 model identifiability (Bollen, 2014; Ben-Akiva et al., 2002) and empirical work with the data,  
 488 it was determined that several of the coefficients needed to be constrained in order to ensure  
 489 identification. Generally speaking, the constrained value can be freely chosen by the modeler, but

490 a value of 1 is a common approach to support the interpretability of the remaining coefficients.  
491 This concerned two of the error terms ( $\eta_{daily}$ ,  $\eta_{entry}$ ). Furthermore, one of the scale parameters  
492 of the choice model and one of the coefficients of each measurement model for latent satisfaction  
493 in the exit survey had to be constrained to set the scale for the remaining coefficients.  $\mu_{longdes}$   
494 and two of the  $\lambda$  coefficients were chosen for this and set to 1. These coefficients are marked  
495 by asterisks in tables 3 and 5. While the estimation was conducted, it was observed that  
496 the likelihood function along the dimension of the ASC for short-term intention appeared to  
497 be very flat, which caused erratic coefficient estimates for that ASC. Due to this empirical  
498 identification issue, the ASC for short-term intention was constrained to 1 as well. As in all  
499 cases where coefficients were constrained, we verified that the constraint did not impact the fit  
500 of the model, i.e., that the final value of the likelihood function remained approximately the  
501 same when the constraint was introduced. This ensured that the normalizations stabilized the  
502 parameter estimates but did not impact the fit and interpretation of the model.

Coefficient	Value	Robust Std. Error	Robust t-stat	p-value
$\eta_{entry}$	1.00	*	*	*
$\alpha_{age}$	0.01	0.00	1.64	0.10
$\alpha_{income}$	-0.01	0.01	-0.80	0.42
$\alpha_{unknownincome}$	-0.02	0.65	-0.04	0.97
$\alpha_{longuser}$	-0.25	0.17	-1.47	0.14
$\alpha_{entrysat}$	1.02	0.16	6.54	0.00
$\alpha_{mood}$	0.38	0.08	5.02	0.00
$\alpha_{ivtt}$	0.00	0.01	0.18	0.85
$\alpha_{early}$	0.01	0.06	0.24	0.81
$\alpha_{delay}$	-0.20	0.04	-4.88	0.00
$\alpha_{waitover5}$	-0.02	0.03	-0.74	0.46
$\alpha_{waitunder5}$	0.01	0.03	0.55	0.58
$\alpha_{nowait}$	-0.28	0.09	-3.04	0.00
$\alpha_{transfertime}$	-0.05	0.01	-3.28	0.00
$\alpha_{nottransfer}$	-0.21	0.12	-1.83	0.07
$\alpha_{leftbehind}$	-0.12	0.10	-1.20	0.23
$\alpha_{unobservedtransfer}$	-0.51	0.19	-2.70	0.01
$\eta_{daily}$	1.00	*	*	*
$\beta_{dailysat}$	0.10	0.01	8.54	0.00
$\beta_{leftbehind\_1\_9}$	-0.10	0.06	-1.85	0.06
$\beta_{leftbehind\_10}$	-0.29	0.12	-2.45	0.01
$\beta_{latework}$	-0.06	0.01	-4.48	0.00
$\beta_{lateleisure}$	-0.04	0.02	-2.75	0.01
$\beta_{notravel}$	-0.07	0.03	-2.59	0.01
$\eta_{exitops}$	0.42	0.07	6.51	0.00
$\eta_{errorcorr}$	0.16	0.18	0.88	0.38
$\eta_{exitenv}$	0.57	0.05	12.56	0.00
$ASC_{shortdes}$	1.07	0.12	9.06	0.00
$ASC_{longdes}$	0.51	0.14	3.68	0.00
$ASC_{shortint}$	1.00	*	*	*
$\gamma_{env}$	0.23	0.10	2.23	0.03
$\gamma_{ops}$	0.39	0.10	3.89	0.00
$\mu_{shortint}$	1.78	0.18	9.95	0.00
$\mu_{shortdes}$	2.33	0.69	3.38	0.00
$\mu_{longdes}$	1.00	*	*	*

**Table 3:** Estimation results for the structural equations of the latent variable choice model.

503 In what follows, the model estimation results are presented and discussed. For all variables that  
504 influence satisfaction, positive coefficient estimates mean that an increase in the respective vari-  
505 able leads to increased satisfaction, whereas negative coefficient estimates mean that an increase  
506 in the variable leads to decreased satisfaction. When comparing these results to those in Carrel  
507 et al. (2016), one should be cognizant of the fact that the assumptions underlying this model are  
508 different from those underlying the models in Carrel et al. (2016). In the latter, the link between  
509 the individual travel time components and satisfaction with those components were modeled.  
510 No assumptions were made about the relationship between the models, and it was assumed that  
511 the reported satisfaction ratings were true measures of the participant’s satisfaction. On the  
512 other hand, the model results presented here assume that there is an underlying, latent satis-  
513 fication with operations (and thus, travel times). The individual satisfactions with travel time  
514 components serve as indicators of that latent underlying satisfaction.

#### 515 4.2.1 Effects of sociodemographics, baseline satisfaction and mood

516 First, we investigate the effect of sociodemographic attributes on people’s reported daily sat-  
517 isfaction. It can be seen in table 3 that age has a positive effect (0.01 per year of age) and  
518 is significant, whereas having been a long-time user ( $\alpha_{longuser}$ ) has a negative effect (-0.25).  
519 The latter, however, is not significant. The effect of income on reported daily satisfaction is  
520 also negative (-0.01 per \$10,000), as is the non-response variable to income. The results with  
521 respect to income are intuitive, as higher income is associated with a higher value of time. Both  
522 effects, however, are not significant at  $p = 0.42$  and  $p = 0.97$ , respectively. The effect of the  
523 entry satisfaction ( $\alpha_{entrysat} = 1.02$ ), which again is a latent variable, and of the participant’s  
524 general mood on the day of the survey ( $\alpha_{mood} = 0.38$ ) are positive and significant at  $p < 0.01$ .  
525 In other words, these two variables have a markedly stronger effect on satisfaction than age,  
526 income and the length of Muni use. Of course we would expect the entry satisfaction to depend  
527 on sociodemographic variables as well, but it was not possible to include the mood and entry  
528 satisfaction in both the daily and the entry survey as this caused estimation problems. These  
529 results are in line with findings from Carrel et al. (2016), though the difference between the age  
530 and income variables and the mood and entry satisfaction variables is more pronounced in the  
531 latent variable model.

#### 532 4.2.2 Travel time variables

533 The scheduled in-vehicle travel time (IVTT) is found to have virtually no effect on overall  
534 satisfaction with operations ( $\alpha_{ivtt}$ ). Delays with respect to the scheduled IVTT have a significant  
535 negative effect ( $\alpha_{delay} = -0.20$  per minute,  $p < 0.01$ ) and earlier arrivals have an insignificant  
536 effect on satisfaction ( $\alpha_{delay} = 0.01$  per minute,  $p = 0.81$ ). Unfortunately, this model was not  
537 able to capture the effect of wait times on a joint, latent satisfaction variable, as both coefficients  
538 for wait times below 5 minutes ( $\alpha_{waitunder5}$ ) and wait times above 5 minutes ( $\alpha_{waitover5}$ ) are  
539 insignificant. The reason for this merits further investigation, but as discussed in Carrel et al.  
540 (2016), it might be linked to the fact that the majority of wait times was short, with an average  
541 around 2 minutes. It must be noted that the observed wait times used in the model estimation  
542 only capture time actually spent standing at the origin stop. They exclude additional schedule  
543 delay times (i.e., the time between when a person wanted to leave and the time of a transit  
544 vehicle departure), which some participants may have chosen to spend elsewhere, such as in  
545 their homes. While these may have been perceived as wait times by some participants, it was  
546 not possible to automatically identify them with location tracking data from the phones, and  
547 therefore, the link between the latent satisfaction with travel times and the wait times could  
548 not be established in this case. As passengers rely more on real-time information, the strategy

549 of spending wait time at locations other than the stop and of going to the stop only when an  
550 arrival is predicted will most likely become more prevalent.

551 Wait times could not be identified from the tracking data alone for approximately 50% of  
552 observations in the data set. The observations with missing wait times are denoted by a bi-  
553 nary variable, the coefficient of which ( $\alpha_{nowait}$ ) is negative and significant. To the best of our  
554 knowledge, a missing wait time observation could be due to one or more of the following causes:

- 555 1. If there was insufficient location tracking data available for that portion of the trip. This  
556 includes both smartphone and vehicle location data.
- 557 2. If the tracking data showed the participant getting on a vehicle immediately, with no time  
558 spent at the stop.
- 559 3. If the participant was carrying out an activity near the stop (e.g. work, shopping) which  
560 made it impossible to distinguish activity time from wait time. This distinction was  
561 particularly in parts of San Francisco where the transit network is very dense.
- 562 4. If the wait time was incurred when the participant transferred from BART (regional rapid  
563 transit) to a local metro train inside an underground metro station.

564 It is not known whether the missing observations skewed the distribution of observed wait times  
565 in any particular way. The insignificance of the wait time coefficients suggests that the observed  
566 wait times at the stop were generally in a range that did not significantly affect riders' overall  
567 satisfaction with operations. Together with the low sensitivity toward wait times observed by  
568 Carrel et al. (2016), the results of this model suggest that in future research, a different approach  
569 should be taken to identifying wait times. There are three possible avenues:

- 570 • Adding other sensor data such as accelerometer in order to better identify when a person  
571 actually walked to a transit stop.
- 572 • Directly asking a participant about the perceived wait time and where it was spent.
- 573 • Tracking the use of real-time arrival information on the phone in order to determine when  
574 a participant first looked at upcoming departures. This could serve as an indicator of the  
575 beginning of a wait.

576 Unlike the coefficient of the wait time at the origin stop, the transfer time coefficient ( $\alpha_{transfer\ time}$ )  
577 is negative and significant at  $p < 0.01$ . A comparison of the transfer time coefficient and the  
578 IVTT coefficient shows that according to the model, one minute of in-vehicle delay causes as  
579 much dissatisfaction as four minutes of transfer time. The model further includes two binary  
580 variables related to transfer time:  $\alpha_{nottransfer}$  captures cases where no transfer was identified from  
581 the location tracking data and the participant did not report a transfer, and  $\alpha_{unobservedtransfer}$   
582 captures cases where the participant reported having transferred but the transfer could not be  
583 identified from the location tracking data. Both are negative and significant at  $p < 0.10$ . While  
584 this result is intuitive for the latter coefficient, it is not intuitive for the former, as it suggests  
585 that in general, passengers who transfer tend to report a higher satisfaction than passengers who  
586 do not transfer. This merits further investigation with a different data set.

### 587 4.2.3 Effect on exit satisfaction and critical incidents

588 The coefficient  $\beta_{dailysat}$  in table 3 links daily satisfaction with operations to the exit satisfaction  
589 with operations. As expected, it is positive (0.1), and it is also significant at  $p < 0.01$ , showing  
590 a positive correlation between daily satisfaction and exit satisfaction.

591 Interestingly, all five coefficients related to self-reported critical incidents have negative and  
592 significant estimates at  $p < 0.1$ . The first two are the number of times a person arrived late to

593 work or school ( $\beta_{latework}$ ) due to a transit delay and the number of times a person arrived late to  
 594 a leisure activity due to a transit delay ( $\beta_{lateleisure}$ ). Both were self-reported in the exit survey.  
 595  $\beta_{notravel}$  captures cases where participants reported on their daily mobile surveys that they had  
 596 wanted to use public transportation that day but could not due to a delay and were forced to  
 597 choose a different mode. However, there was no obligation to report these incidents, so it must  
 598 be assumed that the reported numbers are a lower bound. Therefore, the estimated coefficient  
 599 is an upper bound on the impact of such incidents. A special case of critical incidents were  
 600 denied boardings: These were captured both through self-reports in the exit survey and through  
 601 automated detection. The latter affect the daily satisfaction with operations via  $\alpha_{leftbehind}$ . The  
 602 automated detection was only based on location data: If a participant was observed to be at a  
 603 stop and not board a passing vehicle but board the following one, it was recorded as a denied  
 604 boarding. There is a risk of misclassification, as the participant may have been carrying out an  
 605 activity and may not have intended to board the first vehicle. Therefore, the number of such  
 606 automatically detected incidents in the data set is an upper bound, and the coefficient estimate  
 607 is a lower bound for the impact. In table 3,  $\alpha_{leftbehind}$  is negative but not significant. On the  
 608 other hand, the effect of self-reported denied boardings was found to exhibit some nonlinearity.  
 609 There were 11 possible answers to the self-reported question: From 0 to 9, and then “10 or more”.  
 610 The model was found to produce the best fit if these two categories were separated, as in table  
 611 3. Both coefficients,  $\beta_{leftbehind\_1\_9}$  and  $\beta_{leftbehind\_10}$ , are negative and significant at  $p < 0.10$ ,  
 612 but the latter is approximately three times larger than the former. It is possible (and plausible)  
 613 that the larger coefficient for 10 or more denied boardings is capturing protest responses.

#### 614 4.2.4 Effects on future behavior

615 The final component is the choice model. It is specified with only two inputs: The participant’s  
 616 exit satisfaction with operations and the participant’s exit satisfaction with the travel environ-  
 617 ment. All other variables in the model, including the daily satisfaction with operations, the  
 618 critical incidents, the travel time experiences and the entry satisfaction with operations, affect  
 619 future behavior through the exit satisfaction with operations. The indicator variables for the  
 620 satisfaction in the exit survey are on a four-point Likert scale, whereas the choice indicators  
 621 are binary. Given that the indicator variables had different reference points, one has to make  
 622 the assumption that the participants did not significantly change their pre-study frequency of  
 623 transit use during the study in order to interpret the results. Given that assumption, the choice  
 624 is between (a) continuing to use public transportation at the same frequency as before and dur-  
 625 ing the study or using it more frequently, and (b) using public transportation less frequently or  
 626 discontinuing it altogether. The choice indicator for the former is 1, and for the latter it is 0.  
 627 Thus, positive coefficients mean there is a positive correlation between the input variable and  
 628 the participant’s willingness to use public transportation the same or more in the future. As  
 629 can be seen in table 3, the effects of both satisfaction with operations and satisfaction with the  
 630 travel environment in the exit survey are positive (0.39 and 0.23, respectively) and significant at  
 631  $p < 0.05$ . This is intuitive, as higher satisfaction leads to a higher willingness to continue using  
 632 transit in the future.

633 Of particular interest here is the relative difference between the two coefficients. The coef-  
 634 ficient of the latent satisfaction with operations is approximately 1.7 times the coefficient of  
 635 the latent satisfaction with the travel environment. Since these are latent variables, their ex-  
 636 act values cannot be calculated, but the comparison can be made with the help of two of the  
 637 indicator variables: A change in the latent satisfaction with operations variable that causes a  
 638 one-point increase in satisfaction with overall reliability has 1.46 times the effect of a change in  
 639 the satisfaction with travel environment variable that causes a one-point increase in satisfaction  
 640 with crowding. This confirms that for the present group, overall satisfaction with operations  
 641 has a stronger influence on future mode choice decisions than overall satisfaction with the travel  
 642 environment. This is consistent with the results of the descriptive analysis in section 4.1. In

643 future research, it would be interesting to add objective measurements to the travel environment  
644 variables. Crowding would be of particular interest, given the importance reported by partici-  
645 pants in section 4.1; this could be calculated with data from automatic passenger counting or  
646 fare payment systems.

647 With the help of the final choice model, it is now possible to calculate the relative influence  
648 of various experiences on passengers' willingness to remain transit riders in the future. As a  
649 calculation example, the effect on the choice utility of one incident of not being able to travel  
650 due to a delay on the transit network is  $\beta_{nottravel} \cdot \gamma_{ops} = -0.07 * 0.39 = -0.027$ .

#### 651 4.2.5 Calculation of trade-offs

652 If the coefficient for wait times were negative and significant, it would be possible to calculate the  
653 impact of negative critical incidents in terms of the equivalent amount of dissatisfaction caused  
654 by wait times. For instance, if  $\alpha_{waitover5}$  and  $\alpha_{waitunder5}$  were -0.02 and significant and  $\alpha_{leftbehind}$   
655 were -0.12 and significant, one could state that the dissatisfaction caused by one instance of a  
656 denied boarding would be equivalent to the dissatisfaction caused by approximately 6 minutes  
657 of wait time at the origin stop. Such trade-offs provide good rules of thumb for transit planning  
658 professionals, as is illustrated by the popularity of the rule of thumb that a minute of out-of-  
659 vehicle travel time is twice as onerous as a minute of in-vehicle travel time (Wardman, 2004).  
660 Therefore, a goal of future research should be to derive significant wait time coefficients in order  
661 to calculate such trade-offs.

### 662 4.3 Simulation

663 To illustrate a potential use of this type of model, a simulation was conducted. Three hypothet-  
664 ical scenarios were simulated, and the group of subjects from whom the data had been collected  
665 served as a convenience sample. Three hypothetical simulation scenarios were designed:

- 666 1. Impact of every participant experiencing one additional ten-minute on-board delay.
- 667 2. Impact of every participant having one additional experience of being left behind at a stop  
668 with corresponding ten minutes of additional wait time.
- 669 3. Impact of every participant experiencing one additional 10-minute transfer wait time and  
670 arriving late at work.

671 The scenarios measured the impact of one additional event since the baseline was the choice  
672 probability calculated from the set of experiences that the participants had had during the  
673 study. The output of each simulation run was an average probability of remaining a transit  
674 rider in the future, which was contrasted with the baseline probability. First, we discuss the  
675 assumptions of the simulation scenarios in the context of the San Francisco transit system. The  
676 first simulation scenario is on the high end of typical in-vehicle delay times on Muni. The  
677 maximum delay observed in the data set was 9:16 minutes. Therefore, this simulation scenario  
678 captures the effect of a major, system-wide disruption. The second simulation scenario is also on  
679 the pessimistic side; out of 449 participants, 90 (20%) were observed to have been left behind at  
680 a stop at least once during the study. This scenario assumes that it happened to each participant  
681 one additional time. The third simulation scenario is more typical of day-to-day operations on  
682 Muni. The average transfer time experienced by participants who transferred was 7:21 minutes,  
683 and on average, participants reported being late to work or school due to difficulties on transit  
684 2.43 times during the study.

685 Table 4 shows the simulation results. In the base case, on average, participants had a 0.77  
686 probability of remaining transit riders in the future. The first data row shows the change  
687 in probability due to the simulated incident. In the second row, the change in probability  
688 was extrapolated to the SFMTA's entire ridership of 280,000, and the potential loss of riders

	10 min delay on board	10 min transfer, late to work	Left behind, 10 min wait
$\Delta$ probability per person	-0.006	-0.003	-0.002
Potential systemwide change	-1628	-745	-504
% of SFMTA yearly turnover	5.4	2.5	1.7

**Table 4:** Results of the simulation.

689 due to the simulated event was calculated. To put the numbers into context, the third row  
690 shows what percentage of the SFMTA’s yearly turnover (approximately 30,000 passengers) the  
691 simulated losses would represent. Since the scenarios are limited to single events that differ in  
692 the likelihood of occurrence and severity, this is not intended to model actual events observed on  
693 the SFMTA’s network. Rather, this is intended to demonstrate how this type of model can help  
694 analysts understand the potential impact of various operating strategies and capital investment  
695 programs on ridership turnover. To analyze a proposed operational or infrastructure change,  
696 two pieces of input are required: First, the analyst needs to know the anticipated frequencies of  
697 delays and critical incidents before and after the changes. Second, an approximate knowledge  
698 of the rider population that will be impacted by the change can help in constructing the sample  
699 used for the simulation.

## 700 5 Discussion of results

701 The results show the link between service quality problems and loss of ridership from two different  
702 angles. First, in section 4.1, we selected participants who reported a behavioral desire or intention  
703 to reduce their use of public transportation, and investigated the self-reported reasons for which  
704 they wanted to do so. It was seen that travel time reliability was mentioned as the overall  
705 most important factor. In terms of the number of “very influential” responses, crowding came in  
706 second, but in terms of the average of all responses, the second-most important factors were wait  
707 time reliability and travel time reliability. Both had an average response of 3.78, compared to 4.13  
708 for overall reliability and 3.64 for crowding. In a broader sense, even crowding can be considered a  
709 reliability variable since the crowding of vehicles is related to vehicle bunching, and passengers do  
710 not know ahead of time whether they will be able to find a seat (Polydoropoulou and Ben-Akiva,  
711 2001). Overall, travel time variables were more influential than travel environment variables.  
712 However, it should be noted that this study concerned users who were already regular transit  
713 users, and therefore, it may be a self-selected group that might be less concerned with the travel  
714 environment than, for example, a comparison group of auto users.

715 Second, in section 4.2, we presented model estimation results and applied them to a simulation  
716 in section 4.3. The model results are generally in line with previous findings presented in Carrel  
717 et al. (2016), showing that neither the scheduled in-vehicle travel time nor early arrivals at the  
718 destination have a significant effect on satisfaction, but that in-vehicle delays are an important  
719 driver of dissatisfaction. By extension, it is shown that in-vehicle delays also have a strong  
720 impact on overall satisfaction after an extended time period and on passengers’ desire to stop  
721 using public transportation. The transfer time coefficient was also negative and significant, but  
722 the origin wait time coefficients were not significant. It is assumed that this may be partly  
723 related to the difficulties associated with properly identifying origin wait times, as explained  
724 in section 4.2, and partly to the fact that participants appeared to be choosing to spend their  
725 wait times at locations other than the stop and rely on real-time information to go to the stop  
726 when an arrival was predicted. Therefore, the wait times detected from location data may not  
727 necessarily have corresponded to the wait times as defined by the user. It is also interesting that  
728 the coefficient of the binary variable for missing wait time observations was estimated to have a  
729 negative and significant impact on satisfaction. Unfortunately, since it is unknown what reasons

730 led to a missing wait time measurement in any specific case, this result is difficult to interpret.  
731 Based on the reasons for missing wait time data discussed in section 4.2, the following may be  
732 occurring:

- 733 • It is possible that the wait times that were not observed due to missing or insufficient  
734 data were on average significantly longer than the observed wait times. However, we are  
735 currently not aware of any plausible reasons why this may be the case.
- 736 • It is possible that if there was a large time gap between participants' desired departure  
737 times and the next departures, and participants chose to spend that time carrying out  
738 other activities nearby, they still perceived it as wait time, leading to lower satisfaction.

739 There may be other explanations which we were not aware of at the time of writing. In future  
740 research, these data shortcomings should be addressed in order to solidify our understanding of  
741 the impact of various delay times on passengers. The model presented in this paper goes beyond  
742 previous satisfaction models by explicitly linking critical incidents and personal experiences with  
743 travel times to future behavioral intentions by way of customer satisfaction, and the significance  
744 of the relevant coefficients in table 3 demonstrates that this link is present. It is shown that for  
745 the present group of participants, which consisted mostly of regular transit users, satisfaction  
746 with travel times and operational aspects is more important in determining their willingness to  
747 remain transit riders than satisfaction with the travel environment. Furthermore, even though  
748 the influence of wait times relative to in-vehicle delay times and transfer times requires fur-  
749 ther research, the results clearly demonstrate the value of developing models using participants'  
750 *personal experiences* with service quality as a means of understanding future mode choice inten-  
751 tions and the influence of various factors related to service quality. Besides travel times, we find  
752 that several types of critical incidents have measurable negative effects on participants' overall  
753 satisfaction in the exit survey and thus on their willingness to remain transit riders.

754 The value of the latent variable modeling framework used in this paper was that it permitted us  
755 to summarize an individual's overall satisfaction with operations in one variable and to determine  
756 the influence of a variety of experiences with travel times on that variable. It is flexible, and  
757 its specification can accommodate variables collected on different time scales, such as the daily  
758 satisfaction with operations and the entry and exit satisfaction. Most importantly, it allowed us  
759 to account for correlation between a participant's satisfaction ratings with respect to different  
760 travel time components.

## 761 6 Conclusions

762 In this paper, we presented an analysis and model results to understand the link between service  
763 quality, satisfaction, and transit ridership loss. This work emphasizes the importance of riders'  
764 personal experiences; an innovative procedure was used to map location data from users' mobile  
765 phones to vehicle location data in order to automatically identify personal experiences and use  
766 them in the estimation of the model. This demonstrates the value and potential of such new  
767 data collection methods in answering complex questions and observing phenomena that require  
768 panel data. The insights gained from these data help establish the link between travel time  
769 variability/critical incidents, satisfaction, and transit ridership loss. For the first time, this  
770 framework makes it possible to directly model the effect of negative personal experiences on  
771 future mode choice decisions and thus on ridership loss due to delays and system management  
772 strategies. In the future, it can be further refined with additional data in order to form the  
773 basis for new operational tools that would enable a move from system-based to person-based  
774 performance metrics for transit agencies.

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## Appendix

	Latent variable	Indicator variable	Value	Robust Std err	Robust t-test	p-value
$\delta$	Entry sat. ops.	Overall reliability	2.90	0.06	47.39	0
$\delta$	Entry sat. ops.	IVTT	2.87	0.05	52.22	0
$\delta$	Entry sat. ops.	Wait time	3.08	0.06	55.68	0
$\delta$	Daily sat. ops.	Overall reliability	2.34	0.12	19.93	0
$\delta$	Daily sat. ops.	IVTT	2.31	0.10	22.21	0
$\delta$	Daily sat. ops.	Wait time	2.24	0.11	19.87	0
$\delta$	Daily sat. ops.	Transfer time	2.22	0.12	19.33	0

*Continued on next page*

	Latent variable	Indicator variable	Value	Robust Std err	Robust t-test	p-value
$\delta$	Rem. daily sat. ops.	Overall reliability	2.44	0.09	27.87	0
$\delta$	Rem. daily sat. ops.	IVTT	2.23	0.09	24.01	0
$\delta$	Rem. daily sat. ops.	Wait time	2.30	0.08	28.44	0
$\delta$	Rem. daily sat. ops.	Transfer time	2.06	0.11	18.26	0
$\delta$	Exit sat. ops.	Overall reliability	1.87	0.11	17.56	0
$\delta$	Exit sat. ops.	IVTT	2.17	0.08	27.64	0
$\delta$	Exit sat. ops.	Wait time	1.99	0.09	22.83	0
$\delta$	Exit sat. env.	Crowding	1.59	0.04	41.79	0
$\delta$	Exit sat. env.	Safety	2.29	0.03	69.36	0
$\delta$	Exit sat. env.	Other Pax	2.15	0.03	69.20	0
$\delta$	Exit sat. env.	Cleanliness	1.91	0.04	48.37	0
$\lambda$	Entry sat. ops.	Overall reliability	0.74	0.06	11.99	0
$\lambda$	Entry sat. ops.	IVTT	0.63	0.06	10.70	0
$\lambda$	Entry sat. ops.	Wait time	0.64	0.05	13.86	0
$\lambda$	Daily sat. ops.	Overall reliability	0.57	0.04	15.85	0
$\lambda$	Daily sat. ops.	IVTT	0.51	0.03	18.87	0
$\lambda$	Daily sat. ops.	Wait time	0.52	0.03	17.21	0
$\lambda$	Daily sat. ops.	Transfer time	0.53	0.04	15.05	0
$\lambda$	Rem. daily sat. ops.	Overall reliability	0.37	0.05	7.42	0
$\lambda$	Rem. daily sat. ops.	IVTT	0.41	0.04	9.65	0
$\lambda$	Rem. daily sat. ops.	Wait time	0.35	0.05	7.07	0
$\lambda$	Rem. daily sat. ops.	Transfer time	0.25	0.08	3.34	0
$\lambda$	Exit sat. ops.	Overall reliability	1.00	*	*	*
$\lambda$	Exit sat. ops.	IVTT	0.73	0.05	14.02	0
$\lambda$	Exit sat. ops.	Wait time	0.82	0.03	24.34	0
$\lambda$	Exit sat. env.	Crowding	1.00	*	*	
$\lambda$	Exit sat. env.	Safety	0.94	0.11	8.94	0
$\lambda$	Exit sat. env.	Other Pax	0.81	0.12	6.96	0
$\lambda$	Exit sat. env.	Cleanliness	1.12	0.24	4.61	0
$\sigma$	Entry sat. ops.	Overall reliability	0.74	0.03	24.55	0
$\sigma$	Entry sat. ops.	IVTT	0.75	0.02	30.87	0
$\sigma$	Entry sat. ops.	Wait time	0.78	0.02	41.99	0
$\sigma$	Daily sat. ops.	Overall reliability	0.76	0.03	29.10	0
$\sigma$	Daily sat. ops.	IVTT	0.88	0.02	47.85	0
$\sigma$	Daily sat. ops.	Wait time	0.99	0.02	66.03	0
$\sigma$	Daily sat. ops.	Transfer time	0.94	0.04	25.35	0
$\sigma$	Rem. daily sat. ops.	Overall reliability	0.58	0.03	18.01	0
$\sigma$	Rem. daily sat. ops.	IVTT	0.63	0.03	23.57	0
$\sigma$	Rem. daily sat. ops.	Wait time	0.73	0.03	21.25	0
$\sigma$	Rem. daily sat. ops.	Transfer time	0.88	0.09	9.81	0
$\sigma$	Exit sat. ops.	Overall reliability	0.75	0.05	16.05	0
$\sigma$	Exit sat. ops.	IVTT	0.76	0.02	35.25	0
$\sigma$	Exit sat. ops.	Wait time	0.72	0.03	21.66	0
$\sigma$	Exit sat. env.	Crowding	0.81	0.03	27.19	0
$\sigma$	Exit sat. env.	Safety	0.56	0.02	30.34	0
$\sigma$	Exit sat. env.	Other Pax	0.58	0.03	21.43	0
$\sigma$	Exit sat. env.	Cleanliness	0.68	0.08	8.54	0
<i>Legend:</i>						
	Entry sat. ops.:	Satisfaction with operations in entry survey.				
<i>Continued on next page</i>						

Latent variable	Indicator variable	Value	Robust Std err	Robust t-test	p-value
Exit sat. ops.:	Satisfaction with operations in exit survey.				
Exit sat. env.:	Satisfaction with travel environment in exit survey.				
Daily sat. ops.:	Satisfaction with operations in daily surveys $d_1$ through $d_4$ .				
Rem. daily sat. ops.:	Satisfaction with operations in daily survey $d_r$ .				

**Table 5:** Estimation results for the measurement equations of the latent variable choice model. The abbreviations are explained at the end of the table.